CAPITAL CASH PROFOR	MA											
Master Facility Plan												
	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	TOTAL
DEC 04011 AVAII 4BLE		2 222 242		400.000		# aaa		-		= 000		
BEG CASH AVAILABLE	0	8,662,248	7,595,932	130,068	5,068	5,068	5,068	5,068	5,068	5,068	5,068	
Gen Fund Cap Transfer	1,000,000	800,000	2,239,500	2,050,000	1,100,000	1,200,000	575,000	875,000	1,000,000	1,250,000	1,570,000	13,659,500
NEH Grant			500,000									500,000
Matching NEH Funds	407,500	830,568	642,500									1,880,568
COP - New Issuance	7,500,000											7,500,000
Fundraising					300,000	300,000	300,000					900,000
TOTAL AVAILABLE	8,907,500	10,292,816	10,977,932	2,180,068	1,405,068	1,505,068	880,068	880,068	1,005,068	1,255,068	1,575,068	23,540,068
Master Facility Plan (2.0)			1,265,353									1,265,353
Rawlings	245,252	2,696,884	8,257,511									11,199,647
Lucero	-, -	, ,	1,325,000	1,875,000								3,200,000
Barkman			,,	300,000	1,400,000	1,500,000						3,200,000
Pueblo West				,	,,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	875,000	875,000				1,750,000
Lamb							,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	1,000,000	425,000		1,425,000
Giodone									,,	825,000	375,000	1,200,000
Greenhorn										525,555	1,200,000	1,200,000
											,,	,,
Total Building Projects	245,252	2,696,884	10,847,864	2,175,000	1,400,000	1,500,000	875,000	875,000	1,000,000	1,250,000	1,575,000	23,174,647
ENDING CASH AVAILABLE	8,662,248	7,595,932	130,068	5,068	5,068	5,068	5,068	5,068	5,068	5,068	68	
Rawlings Renovation												
Revenue												
General Fund Transfer 2020	1,000,000											
General Fund Transfer 2021	800,000											
General Fund Transfer 2022	914,500											
NEH Grant	500,000											
Capital Campaign	1,880,568											
COP Issuance	7,500,000											
Total available	12,595,068											
Expenditures												
Cost of Construction	8,989,321											
FF&E	1,354,338											
Professional Fees	762,467											
Prof Fees NEH	159,000											
Other Soft Costs	381,092											
71 RA Public Laptops	113,600											
JAMEX & Security Cameras	35,182											
InfoZone	220,000	1=0.000 111 5	100 000 11									
Contingency_		170,000 4th floor;	120,000 other									
	12,465,000											
Difference	130,068											

	A	0	Р	0	R	S	Т	U	V	W	Х	Υ	Z	AA	AB	AC	AD	AE	AF	AG	AH	Al	AJ
1	Л		' '	٧	- 13	Ö		0		**				747	AD	AO	AD	AL	Al	AO	All	Ai	
2		2020		2021		2022		2023		2024		2025		2026		2027		2028		2029		2030	
3	GENERAL FUND:	(Audit)		(Preliminary)		(Estimated)		(Projected)		(Projected)		(Projected)		(Projected)		(Projected)		(Projected)		(Projected)		(Projected)	1
4	Beginning Fund balance	2,893,650	14%	4,382,849	51%	4,416,655	1%	3,489,275	-21%	2,591,688	-26%	2,653,153	2%	2,579,588	-3%	3,029,710	17%	3,282,266	8%	3,508,258	7%	3,590,249	2%
5	Revenues:																						ı
6	Property tax revenue	10,825,853	20%	11,075,793	2%	12,312,816	11%	12,561,444	2%	12,938,288	3%	13,261,745	2%	13,526,980	2%	13,865,155	3%	14,211,784	3%		2%	14,931,255	3%
7	Specific ownership tax	948,421	-3%	1,091,590	15%	989,915	-9%	1,009,713	2%	1,029,908	2%	1,050,506	2%	1,071,516	2%	1,092,946	2%	1,114,805	2%		2%	1,159,843	2%
8	Other	1,071,894	82%	1,028,426	-4%	1,524,445	48%	559,946	-63%	561,015	0%	574,279	2%	586,761	2%	604,402	3%	620,721	3%		3%	653,001	2%
9	TOTAL REVENUE	12,846,168	21%	13,195,809	3%	14,827,176	12%	14,131,103	-5%	14,529,211	3%	14,886,530	2%	15,185,257	2%	15,562,503	2%	15,947,310	2%	16,341,448	2%	16,744,099	2%
11	Expenditures:																						1
12	Salaries, personnel	4,441,420	4%	4,782,581	7.7%	5,020,824	5%	5,271,865	5%	5,430,021	3%	5,592,922	3%	5,760,709	3%	5,875,924	2%	5,993,442	2%	6,113,311	2%	6,235,577	2%
13	Payroll tax (PERA, Medicare, 40l(k))	657,640	4%	718,384	9.2%	760,815	6%	826,628	9%	851,427	3%	876,970	3%	903,279	3%	921,345	2%	939,772	2%	958,567	2%	977,738	2%
14	Employee benefits: insurance, misc.	534,894	4%	637,303	19%	635,588	0%	667,367	5%	700,736	5%	735,773	5%	772,561	5%	811,189	5%	851,749	5%	894,336	5%	939,053	5%
15	Employee relations & training	47,439	-43%	54,713	15%	137,600	151%	140,352	2%	143,159	2%	146,022	2%	148,943	2%	151,922	2%	154,960	2%	158,059	2%	161,220	2%
16	Materials (books, AV, periodicals,)	1,514,540	29%	1,404,961	-7%	1,459,000	4%	1,517,360	4%	1,578,054	4%	1,641,177	4%	1,706,824	4%	1,740,960	2%	1,775,779	2%		2%	1,847,521	2%
17	Processing, bindery expenses	159,416	19%	123,082	-23%	190,519	55%	198,140	4%	206,065	4%	214,308	4%	222,880	4%	227,338	2%	231,885	2%	236,522	2%	241,253	2%
18	Programs	326,063	64%	1,051,505	222%	1,204,018	15%	264,219	-78%	277,430	5%	291,301	5%	305,866	5%	311,984	2%	318,223	2%		2%	331,080	2%
19	Operating leases	29,100	-2%	31,465	8%	30,000	-5%	31,200	4%	32,448	4%	33,746	4%	35,096	4%	36,500	4%	37,960	4%	,	4%	41,057	4%
20	Lease purchase (COPS)	151,663	-81%	1,249,030	724%	1,247,713	0%	1,250,013	0%	1,246,913	0%	1,250,413	0%	1,248,725	0%	1,247,188	0%	1,250,388	0%		0%	1,245,838	0%
21	Utilities, bldg & vehicle mtce, repair	871,664	-2%	970,492	11%	946,007	-3%	1,023,500	8%	1,060,036	4%	1,081,237	2%	1,102,861 20.000	2%	1,124,919	2%	1,147,417	2%		2%	1,193,773	2%
23	Friends expenditures	5,420 347,727	-83% -30%	15,367 365.559	184%	20,000 415.346	30% 14%	20,000 456.881	0% 10%	20,000 479.725	0% 5%	20,000 503.711	0% 5%	528.896	0% 5%	20,000 539,474	0% 2%	20,000 550.264	0% 2%	.,	0% 2%	20,000 572,494	0%
24	Contract services County treasurer's fees	162,059	19%	166,139	5% 3%	184,692	11%	189,178	10%	194,854	3%	199,725	2%	203,720	2%	208,813	3%	214,033	3%		2%	224,868	2% 3%
25	Public relations	26,221	-71%	17,718	-32%	44.082	149%	46.286	5%	48,600	5%	51,030	5%	53.582	5%	54.654	2%	55,747	2%		2%	57,999	2%
26	Insurance	90,993	12%	100,355	10%	86,524	-14%	89.985	4%	93,584	4%	97,327	4%	101,220	4%	105,269	4%	109,480	4%	113,859	4%	118.413	4%
27	Office supplies, postage, printing, misc.	91,756	-11%	89,587	-2%	106,867	19%	112.150	5%	115,831	3%	119,657	3%	123,636	3%	126,108	2%	128,631	2%	131,203	2%	133,827	2%
28	Information technology	399,893	-3%	390,828	-2%	425,907	9%	449,949	6%	465,174	3%	481,015	3%	497,499	3%	507,449	2%	517,598	2%	527,950	2%	538,509	2%
29	Nesbitt	2,060	0%	3,934	91%	3,545	-10%	3,616	2%	3,688	2%	3,762	2%	3,837	2%	3,914	2%	3,992	2%		2%	4,154	2%
30	Chamberlain	8,000	0%	9,000	13%	10,000	11%	10,000	0%	10,000	0%	10,000	0%	10,000	0%	10,000	0%	10,000	0%	10,000	0%	10,000	0%
32	TOTAL EXPENDITURES	9,867,968	-2%	12,182,003	23%	12,929,047	6%	12,568,690	-3%	12,957,746	3%	13,350,095	3%	13,750,135	3%	14,024,947	2%	14,311,318	2%	14,599,457	2%	14,894,373	2%
33		(1,489,000)	-276	(980,000)	23 /6	(2,825,510)	0 %	(2,460,000)	-3%	(1,510,000)	376	(1,610,000)	3 /6	(985,000)	3 /6	(1,285,000)	270	(1,410,000)	270	(1,660,000)	270	(1,980,000)	2 70
	Transfer to Capital Project Fund Transfer in from Special Rev Fund	(1,409,000)		(900,000)		(2,023,310)		(2,400,000)		(1,310,000)		(1,010,000)		(900,000)		(1,200,000)		(1,410,000)		(1,000,000)		(1,900,000)	
35	Ending Fund balance	4,382,849	51%	4.416.655	1%	3.489.275	-21%	2.591.688	-26%	2.653.153	2%	2.579.588	-3%	3.029.710	17%	3.282.266	8%	3.508.258	7%	3.590.249	2%	3.459.975	-4%
	CAPITAL PROJECT FUND:	1,000,000	01,0	.,,	.,,,	-,,		_,,,,,,,,,		_,,,,,,,,,	-74	_,,,,,,,,,	- 7.0	0,020,000	,.	-,,		-,,	. ,,	2,222,212	-70	2,122,212	
37	Beginning Fund balance	2,208,239		10,415,503		9,340,233		2,289,370		2,419,526		2,097,737		1,879,356		2,060,427		2,132,143		2,550,927		2,051,541	
38	Total Projected Revenues	444,849		964,344		1,258,628		30,906		32,664		153,319		125,371		152,816		128,784		159,438		127,696	
39	Total Projected Expenditures	410,529		3,019,614		11,135,001		2,360,750		1,864,453		1,981,700		929,300		1,366,100		1,120,000		2,318,824		1,967,500	
40	COP Transaction	6,677,944		-		-		-		-		-		-		-		-		-			
	Transfer in from General Fund	1,489,000		980,000		2,825,510		2,460,000		1,510,000		1,610,000		985,000		1,285,000		1,410,000		1,660,000		1,980,000	.
42	Ending Fund balance	10,409,503	371%	9,340,233	-10%	2,289,370	-75%	2,419,526	6%	2,097,737	-13%	1,879,356	-10%	2,060,427	10%	2,132,143	3%	2,550,927	20%	2,051,541	-20%	2,191,737	7%
	TOTAL COMBINED FUNDS	5 404 655		4470005		10 750 000		o · · ·		504400		4 750 000		4.450.011		5 000 405		5 444 455		0.050.405		5 044 700	
50	Beginning Fund balance	5,101,889		14,798,352		13,756,888		5,778,644		5,011,214		4,750,890		4,458,944		5,090,137		5,414,408		6,059,185		5,641,789	
51 52	Total Projected Revenues Total Projected Expenditures	13,291,017 10,278,497		14,160,153 15,201,617		16,085,804 24.064.048		14,162,009 14.929.440		14,561,875 14.822,199		15,039,849 15,331,795		15,310,628 14.679.435		15,715,319 15.391.047		16,076,094 15,431,318		16,500,886 16,918,281		16,871,795 16.861.873	-
53	COP Transaction	6,677,944		10,201,017	-	∠4,U04,U48		14,929,440		14,022,199		10,001,195		14,079,435		13,391,047		15,451,518		10,910,281		10,001,0/3	\vdash
																							=
-	ENDING COMBINED FUND BALANCE	14,792,352	190%	-,,	-7%	5,778,644	-58%	-,- ,	-13%	4,750,890	-5%	4,458,944	-6%	5,090,137	14%	5,414,408	6%	6,059,185	12%	-,- ,	-7%	5,651,711	0%
-	Restrictions of FB-Tabor/Debt/Staff Funds	372,433		398,874		447,815		426,933		438,876		449,596		458,558		469,875		481,419		493,243		1,315,648	
	Unrestricted Fund Balance:	14,419,920		13,358,014		5,330,829		4,584,281		4,312,013		4,009,348		4,631,579		4,944,533		5,577,765		5,148,546		4,336,063	
	Unassigned FB % of operating expeditures	41%		35%		27%		22%		22%		21%		25%		27%		29%		30%		34%	
	Combined FB % of operating expenditures	150% 21%		113% 24%		45% 24%		40% 17%		37% 18%		33% 18%		37% 18%		39% 18%		42% 18%		39% 18%		38% 18%	
	Materials as a % of operating budget Salaries & benefits: % of op. budget	58%		51%		51%		17% 55%		18% 55%		18% 55%		18% 55%		18% 55%		18% 55%		18% 56%		18% 56%	-
	Debt services: % of revenue	1%		9.47%	-	8.4%		8.8%		8.6%		8.4%		8.2%		8.0%		7.8%		7.6%		7.4%	-
	Employee training: % of salaries	0.51%		0.59%		1.81%		1 76%		1.74%		1.73%		1.71%		1.71%		1.71%		1.71%		1 71%	
US	Linployee training. /o of Salattes	0.51%		0.55%		1.0170		1.70%		1.7470		1.1370		1.1 170		1.7 170	1	1.1 170		1.1 170		1.1 170	