

CAPITAL CASH PROFORMA											
Master Facility Plan											
	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL
BEG CASH AVAILABLE	0	8,696,098	5,147,860	14,500	4,500	0	0	0	0	0	
Gen Fund Cap Transfer	1,000,000	800,000	1,950,000	800,000	860,500	600,000	600,000	700,000	1,000,000	800,000	9,110,500
NEH Grant		225,000	120,000								345,000
Matching NEH Funds	387,500	200,000	200,000								787,500
COP - New Issuance	7,500,000										7,500,000
Debt Service											0
TOTAL AVAILABLE	8,887,500	9,921,098	7,417,860	814,500	865,000	600,000	600,000	700,000	1,000,000	800,000	17,743,000
Master Facility Plan (2.0)											
Rawlings	191,402	4,773,238	6,078,360								11,043,000
Lucero			900,000	350,000							1,250,000
Barkman			425,000	460,000	815,000						1,700,000
Pueblo West					50,000	600,000	600,000				1,250,000
Lamb								700,000	300,000		1,000,000
Giodone									700,000	50,000	750,000
Greenhorn										750,000	750,000
Total Building Projects	191,402	4,773,238	7,403,360	810,000	865,000	600,000	600,000	700,000	1,000,000	800,000	17,743,000
ENDING CASH AVAILABLE	8,696,098	5,147,860	14,500	4,500	0	0	0	0	0	0	

**PUEBLO CITY-COUNTY LIBRARY DISTRICT
10-YEAR FINANCIAL PROJECTION**

	A	M	N	O	P	Q	R	S	T	U	V	W	X	Y	Z	AA	AB	AC	AD	AE	AF	AG	AH
1																							
2		2019		2020		2021		2022		2023		2024		2025		2026		2027		2028		2029	
3	GENERAL FUND:	(Audit)		(Preliminary)		(Budgeted)		(Projected)		(Projected)		(Projected)		(Projected)		(Projected)		(Projected)		(Projected)		(Projected)	
4	Beginning Fund balance	2,546,405	-3%	2,893,650	14%	4,604,035	59%	4,419,595	-4%	2,942,295	-33%	2,626,037	-11%	2,285,261	-13%	2,308,121	1%	2,373,810	3%	2,432,865	2%	2,300,898	-5%
5	Revenues:																						
6	Property tax revenue	9,056,529	0%	10,802,851	19%	11,091,484	3%	11,393,442	3%	11,621,311	2%	11,853,738	2%	12,150,080	2%	12,393,083	2%	12,702,909	2%	13,020,482	3%	13,345,995	3%
7	Specific ownership tax	979,109	10%	948,421	-3%	970,505	2%	968,443	0%	987,811	2%	1,007,568	2%	1,032,757	2%	1,053,412	2%	1,079,747	2%	1,106,741	3%	1,134,410	3%
8	Other	588,902	-13%	1,102,691	87%	450,262	-59%	466,996	4%	453,127	-3%	458,460	1%	463,799	1%	475,446	3%	471,121	-1%	483,795	3%	495,202	2%
9	TOTAL REVENUE	10,624,540	0%	12,853,963	21%	12,512,251	-3%	12,828,881	3%	13,062,249	2%	13,319,766	2%	13,646,636	2%	13,921,941	2%	14,253,777	2%	14,611,018	3%	14,975,607	2%
10																							
11	Expenditures:																						
12	Salaries, personnel	4,262,274	1%	4,289,120	1%	4,839,791	12.8%	4,936,587	2%	5,035,319	2%	5,136,025	2%	5,238,745	2%	5,343,520	2%	5,450,391	2%	5,559,399	2%	5,670,587	2%
13	Payroll tax (PERA, Medicare, 401(k))	630,221	1%	634,870	1%	720,110	13.4%	748,020	4%	762,780	2%	777,836	2%	783,192	1%	798,856	2%	814,833	2%	831,130	2%	847,753	2%
14	Employee benefits: insurance, misc.	512,565	7%	531,136	4%	632,763	19%	651,296	3%	670,375	3%	690,018	3%	710,241	3%	731,061	3%	752,496	3%	774,563	3%	797,283	3%
15	Employee relations & training	83,291	-9%	47,439	-43%	104,240	120%	106,325	2%	108,451	2%	110,620	2%	112,833	2%	115,089	2%	117,391	2%	119,739	2%	122,134	2%
16	Materials (books, AV, periodicals,...)	1,173,418	-2%	1,509,169	29%	1,368,900	-9%	1,396,278	2%	1,424,204	2%	1,452,688	2%	1,481,741	2%	1,511,376	2%	1,541,604	2%	1,572,436	2%	1,603,885	2%
17	Processing, bindery expenses	133,522	-20%	159,309	19%	180,519	13%	184,129	2%	187,812	2%	191,568	2%	195,400	2%	199,308	2%	203,294	2%	207,360	2%	211,507	2%
18	Programs	199,259	-8%	320,067	61%	356,644	11%	363,777	2%	371,052	2%	378,473	2%	386,043	2%	393,764	2%	401,639	2%	409,672	2%	417,865	2%
19	Operating leases	29,665	2%	29,100	-2%	30,000	3%	31,200	4%	32,448	4%	33,746	4%	35,096	4%	36,500	4%	37,960	4%	39,478	4%	41,057	4%
20	Lease purchase (COPS)	810,700	0%	151,663	-81%	1,249,030	724%	1,247,713	0%	1,250,013	0%	1,246,913	0%	1,250,413	0%	1,248,725	0%	1,247,188	0%	1,250,388	0%	1,248,338	0%
21	Utilities, bldg & vehicle mtce, repair	893,872	-1%	839,643	-6%	957,843	14%	977,000	2%	996,540	2%	1,016,471	2%	1,036,800	2%	1,057,536	2%	1,078,687	2%	1,100,261	2%	1,122,266	2%
22	Friends expenditures	32,044	-20%	13,420	-58%	21,000	56%	21,000	0%	21,000	0%	21,000	0%	21,000	0%	21,000	0%	21,000	0%	21,000	0%	21,000	0%
23	Contract services	495,551	25%	349,585	-29%	359,779	3%	366,975	2%	374,314	2%	381,800	2%	389,436	2%	397,225	2%	405,170	2%	413,273	2%	421,538	2%
24	County treasurer's fees	135,887	0%	162,059	19%	166,372	3%	171,588	3%	175,020	2%	178,520	2%	182,983	2%	186,643	2%	191,309	2%	196,092	2%	200,994	3%
25	Public relations	90,538	21%	26,221	-71%	25,960	-1%	26,479	2%	27,009	2%	27,549	2%	28,100	2%	28,662	2%	29,235	2%	29,820	2%	30,416	2%
26	Insurance	80,908	10%	90,992	12%	109,992	21%	112,192	2%	114,436	2%	116,725	2%	119,060	2%	121,441	2%	123,870	2%	126,347	2%	128,874	2%
27	Office supplies, postage, printing, misc.	102,637	-28%	91,388	-11%	111,001	21%	113,221	2%	115,485	2%	117,795	2%	120,151	2%	122,554	2%	125,005	2%	127,505	2%	130,055	2%
28	Information technology	410,942	-22%	399,335	-3%	471,237	18%	480,662	2%	490,275	2%	500,080	2%	510,082	2%	520,284	2%	530,689	2%	541,303	2%	552,129	2%
29	Nesbitt	-	0%	2,061	0%	3,510	70%	3,580	2%	3,652	2%	3,725	2%	3,799	2%	3,875	2%	3,953	2%	4,032	2%	4,113	2%
30	Chamberlain	-	0%	8,000	0%	8,000	0%	8,160	2%	8,323	2%	8,490	2%	8,659	2%	8,833	2%	9,009	2%	9,189	2%	9,373	2%
31																							
32	TOTAL EXPENDITURES	10,077,294	-1%	9,654,577	-4%	11,716,691	21%	11,946,180	2%	12,168,508	2%	12,390,042	2%	12,613,775	2%	12,846,252	2%	13,084,722	2%	13,332,986	2%	13,581,166	2%
33	Transfer to Capital Project Fund	(200,000)		(1,489,000)		(980,000)		(2,360,000)		(1,210,000)		(1,270,500)		(1,010,000)		(1,010,000)		(1,110,000)		(1,410,000)		(1,210,000)	
34	Transfer in from Special Rev Fund	-		-		-		-		-		-		-		-		-		-		-	
35	Ending Fund balance	2,893,650	14%	4,604,035	59%	4,419,595	-4%	2,942,295	-33%	2,626,037	-11%	2,285,261	-13%	2,308,121	1%	2,373,810	3%	2,432,865	2%	2,300,898	-5%	2,485,339	8%
36	CAPITAL PROJECT FUND:																						
37	Beginning Fund balance	2,064,477		2,208,239		10,453,082		6,921,844		2,235,229		2,557,655		2,078,530		2,251,590		2,717,686		2,942,275		3,247,996	
38	Total Projected Revenues	178,508		425,848		681,654		413,445		55,176		34,528		153,060		130,396		161,689		139,721		168,848	
39	Total Projected Expenditures	234,746		356,680		5,192,892		7,460,060		942,750		1,784,153		990,000		674,300		1,047,100		1,244,000		1,349,474	
40	COP Transaction			6,686,675		-		-		-		-		-		-		-		-		-	
41	Transfer in from General Fund	200,000		1,489,000		980,000		2,360,000		1,210,000		1,270,500		1,010,000		1,010,000		1,110,000		1,410,000		1,210,000	
42	Ending Fund balance	2,208,239	7%	10,453,082	373%	6,921,844	-34%	2,235,229	-68%	2,557,655	14%	2,078,530	-19%	2,251,590	8%	2,717,686	21%	2,942,275	8%	3,247,996	10%	3,277,370	1%
43	TOTAL COMBINED FUNDS																						
49	Beginning Fund balance	4,610,881		5,101,889		15,057,117		11,341,439		5,177,524		5,183,692		4,363,790		4,559,711		5,091,496		5,375,140		5,548,894	
51	Total Projected Revenues	10,803,048		13,279,811		13,193,904		13,242,326		13,117,425		13,354,294		13,799,696		14,052,337		14,415,466		14,750,739		15,144,455	
52	Total Projected Expenditures	10,312,040		10,011,257		16,909,583		19,406,240		13,111,258		14,174,195		13,603,775		13,520,552		14,131,822		14,576,986		14,930,640	
53	COP Transaction			6,686,675																			
55	ENDING COMBINED FUND BALANCE	5,101,888	11%	15,057,117	195%	11,341,439	-25%	5,177,524	-54%	5,183,692	0%	4,363,790	-16%	4,559,711	4%	5,091,496	12%	5,375,140	6%	5,548,894	3%	5,762,708	4%
56	Restrictions of FB-Tabor/Debt/Staff Funds	1,138,909		388,619		378,368		387,866		394,867		402,593		412,399		420,658		430,613		441,331		452,268	
57	Unrestricted Fund Balance:	3,962,979		14,668,498		10,963,071		4,789,658		4,788,825		3,961,197		4,147,312		4,670,838		4,944,527		5,107,563		5,310,440	
58	Unassigned FB % of operating expenditures	26%		48%		44%		34%		31%		28%		29%		30%		31%		31%		32%	
59	Combined FB % of operating expenditures	51%		156%		97%		43%		43%		35%		36%		40%		41%		42%		42%	
60	Materials as a % of operating budget	14%		21%		18%		18%		18%		18%		18%		18%		18%		18%		18%	
61	Salaries & benefits: % of op. budget	54%		57%		54%		54%		54%		54%		54%		54%		55%		55%		55%	
62	Debt services: % of revenue	8%		1%		9.98%		9.7%		9.6%		9.4%		9.2%		9.0%		8.7%		8.6%		8.3%	
63	Employee training: % of salaries	1.38%		0.53%		1.60%		1.60%		1.60%		1.60%		1.60%		1.60%		1.60%		1.60%		1.60%	