

	A	M	N	O	P	Q	R	S	T	U	V	W	X	Y	Z	AA	AB	AC	AD	AE	AF	AG	AH
1																							
2		2019		2020		2021		2022		2023		2024		2025		2026		2027		2028		2029	
3	GENERAL FUND:	(Audit)		(Estimated)		(Projected)		(Projected)		(Projected)		(Projected)		(Projected)		(Projected)		(Projected)		(Projected)		(Projected)	
4	Beginning Fund balance	2,546,405	-3%	2,893,650	14%	3,247,959	12%	3,281,666	1%	3,037,074	-7%	3,177,745	5%	2,864,184	-10%	3,109,786	9%	3,194,981	3%	3,267,210	2%	3,149,462	-4%
5	Revenues:																						
6	Property tax revenue	9,056,529	0.1%	10,812,486	19%	11,094,196	3%	11,338,134	2%	11,564,897	2%	11,564,897	0%	11,854,019	2%	12,091,099	2%	12,393,377	3%	12,703,212	3%	13,020,792	2%
7	Specific ownership tax	979,109	10%	865,819	-12%	887,536	3%	907,051	2%	925,192	2%	925,192	0%	948,322	2%	967,288	2%	991,470	3%	1,016,257	3%	1,041,663	2%
8	Other	588,902	-13%	748,519	27%	448,197	-40%	446,886	0%	453,342	1%	466,442	3%	472,599	1%	488,241	3%	478,721	-2%	491,924	3%	503,882	2%
9	TOTAL REVENUE	10,624,540	0.1%	12,426,831	17%	12,429,929	0%	12,692,071	2%	12,943,431	2%	12,956,531	0%	13,274,940	2%	13,546,628	2%	13,863,568	2%	14,211,393	3%	14,566,337	2%
10																							
11	Expenditures:																						
12	Salaries, personnel	4,262,274	1%	4,417,822	4%	4,808,963	8.9%	4,905,142	2%	5,003,245	2%	5,103,310	2%	5,205,376	2%	5,309,484	2%	5,415,673	2%	5,523,987	2%	5,634,467	2%
13	Payroll tax (PERA, Medicare, 401(k))	630,221	1%	596,231	-5%	715,523	20.0%	743,319	4%	757,985	2%	772,945	2%	778,204	1%	793,768	2%	809,643	2%	825,836	2%	842,353	2%
14	Employee benefits: insurance, misc.	512,565	7%	493,797	-4%	602,734	22%	620,365	3%	638,516	3%	657,203	3%	676,440	3%	696,246	3%	716,635	3%	737,627	3%	759,238	3%
15	Employee relations & training	83,291	-9%	48,474	-42%	100,740	108%	102,755	2%	104,810	2%	106,906	2%	109,044	2%	111,225	2%	113,450	2%	115,719	2%	118,033	2%
16	Materials (books, AV, periodicals,...)	1,173,418	-2%	1,631,239	39%	1,368,900	-16%	1,396,278	2%	1,424,204	2%	1,452,688	2%	1,481,741	2%	1,511,376	2%	1,541,604	2%	1,572,436	2%	1,603,885	2%
17	Processing, bindery expenses	133,522	-20%	218,455	64%	180,519	-17%	184,129	2%	187,812	2%	191,568	2%	195,400	2%	199,308	2%	203,294	2%	207,360	2%	211,507	2%
18	Programs	199,259	-8%	272,618	37%	157,581	-42%	160,733	2%	163,947	2%	167,226	2%	170,571	2%	173,982	2%	177,462	2%	181,011	2%	184,631	2%
19	Operating leases	29,665	2%	32,759	10%	30,000	-8%	31,200	4%	32,448	4%	33,746	4%	35,096	4%	36,500	4%	37,960	4%	39,478	4%	41,057	4%
20	Lease purchase (COPS)	810,700	0%	813,325	0%	1,234,423	52%	1,230,921	0%	1,233,105	0%	1,235,531	0%	1,231,015	0%	1,235,535	0%	1,232,187	0%	1,231,824	0%	1,233,810	0%
21	Utilities, bldg & vehicle mtce, repair	893,872	-1%	884,971	-1%	957,843	8%	977,000	2%	996,540	2%	1,016,471	2%	1,036,800	2%	1,057,536	2%	1,078,687	2%	1,100,261	2%	1,122,266	2%
22	Friends expenditures	32,044	-20%	3,954	-88%	18,450	367%	18,450	0%	18,450	0%	18,450	0%	18,450	0%	18,450	0%	18,450	0%	18,450	0%	18,450	0%
23	Contract services	495,551	25%	358,214	-28%	340,687	-5%	347,501	2%	354,451	2%	361,540	2%	368,771	2%	376,146	2%	383,669	2%	391,342	2%	399,169	2%
24	County treasurer's fees	135,887	0%	159,204	17%	166,413	5%	170,755	3%	174,170	2%	174,170	0%	178,524	3%	182,095	2%	186,647	3%	191,313	3%	196,096	2%
25	Public relations	90,538	21%	36,566	-60%	40,960	12%	41,779	2%	42,615	2%	43,467	2%	44,336	2%	45,223	2%	46,128	2%	47,050	2%	47,991	2%
26	Insurance	80,908	10%	91,025	13%	102,707	13%	104,761	2%	106,856	2%	108,993	2%	111,173	2%	113,396	2%	115,664	2%	117,977	2%	120,337	2%
27	Office supplies, postage, printing, misc.	102,637	-28%	72,338	-30%	112,701	56%	114,955	2%	117,254	2%	119,599	2%	121,991	2%	124,431	2%	126,920	2%	129,458	2%	132,047	2%
28	Information technology	410,942	-22%	452,531	10%	477,078	5%	486,620	2%	496,352	2%	506,279	2%	516,405	2%	526,733	2%	537,267	2%	548,013	2%	558,973	2%
29																							
30	TOTAL EXPENDITURES	10,077,294	-0.6%	10,583,523	5%	11,416,222	8%	11,636,663	2%	11,852,760	2%	12,070,092	2%	12,279,337	2%	12,511,433	2%	12,741,339	2%	12,979,141	2%	13,224,308	2%
31	Transfer to Capital Project Fund	(200,000)		(1,489,000)		(980,000)		(1,300,000)		(950,000)		(1,200,000)		(750,000)		(950,000)		(1,050,000)		(1,350,000)		(1,350,000)	
32	Transfer in from Special Rev Fund	-		-		-		-		-		-		-		-		-		-		-	
33	Ending Fund balance	2,893,650	14%	3,247,959	12%	3,281,666	1%	3,037,074	-7%	3,177,745	5%	2,864,184	-10%	3,109,786	9%	3,194,981	3%	3,267,210	2%	3,149,462	-4%	3,141,491	0%
34	CAPITAL PROJECT FUND:																						
35	Beginning Fund balance	2,064,477		2,208,239		10,839,318		7,173,080		2,901,194		3,220,110		2,894,428		2,793,503		3,181,915		3,352,771		3,604,033	
36	Total Projected Revenues	178,508		109,352		531,654		371,837		251,666		143,471		164,075		137,712		167,956		145,262		173,654	
37	Total Projected Expenditures	234,746		467,273		5,177,892		5,943,723		882,750		1,669,153		1,015,000		699,300		1,047,100		1,244,000		1,549,474	
38	Transfer in from General Fund	200,000		8,989,000		980,000		1,300,000		950,000		1,200,000		750,000		950,000		1,050,000		1,350,000		1,500,000	
39	Ending Fund balance	2,208,239	7%	10,839,318	391%	7,173,080	-34%	2,901,194	-60%	3,220,110	11%	2,894,428	-10%	2,793,503	-3%	3,181,915	14%	3,352,771	5%	3,604,033	7%	3,578,213	-1%
40	TOTAL COMBINED FUNDS																						
46	Beginning Fund balance	4,610,881		5,101,889		14,087,277		10,454,746		5,938,268		6,397,855		5,758,611		5,903,289		6,376,895		6,619,980		6,753,495	
48	Total Projected Revenues	10,803,048		20,036,183		12,961,582		13,063,908		13,195,097		13,100,002		13,439,015		13,684,340		14,031,524		14,356,655		14,739,991	
49	Total Projected Expenditures	10,312,040		11,050,796		16,594,113		17,580,386		12,735,510		13,739,245		13,294,337		13,210,733		13,788,439		14,223,141		14,773,782	
50																							
51	ENDING COMBINED FUND BALANCE	5,101,888	11%	14,087,277	176%	10,454,746	-26%	5,938,268	-43%	6,397,855	8%	5,758,611	-10%	5,903,289	3%	6,376,895	8%	6,619,980	4%	6,753,495	2%	6,719,704	-1%
52	Restrictions of FB-Tabor/Debt/Staff Funds	1,138,909		372,805		372,898		380,762		388,303		388,696		398,248		406,399		415,907		426,342		436,990	
53	Unrestricted Fund Balance:	3,962,979		13,714,473		10,081,848		5,557,506		6,009,552		5,369,915		5,505,041		5,970,496		6,204,073		6,327,153		6,282,714	
54	Unrestricted FB % of operating expense	39%		130%		88%		48%		51%		44%		45%		49%		48%		49%		48%	
55	Unassigned FB % of operating expenditures	26%		33%		35%		36%		38%		36%		39%		40%		40%		40%		40%	
56	Combined FB % of operating expenditures	51%		133%		92%		51%		54%		48%		48%		51%		52%		52%		51%	
57	Materials as a % of operating budget	14%		22%		17%		17%		17%		17%		17%		17%		17%		17%		17%	
58	Salaries & benefits: % of op. budget	54%		52%		55%		55%		55%		55%		55%		55%		55%		55%		56%	
59	Debt services: % of revenue	8%		7%		9.9%		9.7%		9.5%		9.5%		9.3%		9.1%		8.9%		8.7%		8.5%	
60	Employee training: % of salaries	1.38%		0.67%		1.57%		1.57%		1.57%		1.57%		1.57%		1.57%		1.57%		1.57%		1.57%	