

## PUEBLO CITY-COUNTY LIBRARY DISTRICT 10-YEAR FINANCIAL PROJECTION

	A	S	T	U	V	W	X	Y	Z	AA	AB	AC	AD	AE	AF	AG	AH	AI	AJ	AK	AL	AM	AN	AO	
1																									
2		2022		2023		2024		2025		2026		2027		2028		2029		2030		2031		2032		2033	
3	<b>GENERAL FUND:</b>		Audit		Estimated		Budget		(Projected)																
4	Beginning Fund balance	4,453,180	2%	3,595,950	-19%	2,507,145	-30%	3,417,286	36%	3,505,247	3%	4,152,649	18%	4,567,656	10%	5,232,197	15%	5,755,184	10%	6,337,282	10%	7,481,178	18%	7,735,954	
5	<b>Revenues:</b>																								
6	Property tax revenue/TIF revenue	12,249,947	10%	12,398,599	1.2%	15,611,904	26%	14,450,297	-7%	14,884,521	3%	15,033,614	1%	15,483,623	3%	15,638,459	1%	16,107,613	3%	16,433,689	2%	16,921,750	3%	17,089,317	
7	Specific ownership tax	1,129,587	3%	1,089,009	-4%	1,100,000	1%	1,122,000	2%	1,144,440	2%	1,167,329	2%	1,190,675	2%	1,214,489	2%	1,238,779	2%	1,263,554	2%	1,288,285	2%	1,314,602	
8	Other	1,323,404	30%	744,198	-44%	1,166,632	57%	1,137,537	3%	1,169,397	3%	1,207,238	3%	1,243,960	3%	1,283,932	3%	1,323,661	3%	1,364,984	3%	1,412,456	3%	1,453,057	
9	<b>TOTAL REVENUE</b>	14,702,938	11%	14,231,806	-3%	17,878,536	26%	16,709,834	-7%	17,198,358	3%	17,408,181	1%	17,918,258	3%	18,136,880	1%	18,670,053	3%	19,062,227	2%	19,623,031	3%	19,856,970	
10																									
11	<b>Expenditures:</b>																								
12	Salaries, personnel	4,811,284	1%	5,030,616	5%	6,032,642	19.9%	6,183,458	2.5%	6,338,045	2.5%	6,496,496	2.5%	6,658,908	2.5%	6,825,381	2.5%	6,996,015	2.5%	7,170,916	2.5%	7,350,188	2.5%	7,533,943	
13	Payroll tax (PERA, Medicare, 401(k))	723,402	1%	797,510	10%	938,276	18%	969,566	3%	993,805	2%	1,018,651	2%	1,044,117	2%	1,070,220	2%	1,096,975	3%	1,124,400	3%	1,152,510	2%	1,181,322	
14	Employee benefits: insurance, misc.	588,014	-8%	601,418	2%	701,443	17%	736,515	5%	773,341	5%	812,008	5%	852,608	5%	895,239	5%	940,001	5%	987,001	5%	1,036,351	5%	1,088,168	
15	Employee relations & training	101,031	81%	208,493	106%	175,308	-16%	178,814	2%	182,390	2%	186,038	2%	189,759	2%	193,554	2%	197,425	2%	201,374	2%	205,401	2%	209,505	
16	Materials (books, AV, periodicals,...)	1,683,335	20%	1,621,583	-4%	1,489,112	-8%	1,548,676	4%	1,610,624	4%	1,642,836	2%	1,675,693	2%	1,709,207	2%	1,743,391	2%	1,778,259	2%	1,813,824	2%	1,850,100	
17	Processing, bindery expenses	121,577	-1%	128,228	5%	150,500	17%	156,520	4%	162,781	4%	166,036	2%	169,357	2%	172,744	2%	176,199	2%	179,723	2%	183,318	2%	186,984	
18	Programs	965,655	-9%	330,522	-66%	917,312	178%	963,178	5%	1,011,336	5%	1,031,563	2%	1,052,194	2%	1,073,238	2%	1,094,703	2%	1,116,597	2%	1,138,929	2%	1,161,708	
19	Operating leases	28,347	-2%	32,267	14%	33,235	3%	34,232	3%	35,259	3%	36,317	3%	37,407	3%	38,529	3%	39,685	3%	40,876	3%	42,102	3%	43,365	
20	Lease purchase (COPS)	1,247,711	0%	1,250,013	0%	1,246,913	0%	1,250,413	0%	1,248,725	0%	1,247,188	0%	1,250,388	0%	1,248,338	0%	1,245,838	0%	1,244,400	0%	1,247,400	0%	1,248,600	
21	Utilities, bldg & vehicle mtce, repair	1,040,623	10%	1,126,781	8%	1,041,157	-8%	1,061,980	2%	1,083,220	2%	1,104,884	2%	1,126,982	2%	1,149,521	2%	1,172,512	2%	1,195,962	2%	1,219,881	2%	1,244,273	
22	Friends expenditures	17,631	16%	20,000	13%	20,000	0%	20,000	0%	20,000	0%	20,000	0%	20,000	0%	20,000	0%	20,000	0%	20,000	0%	20,000	0%	20,000	
23	Contract services	532,272	44%	672,057	26%	539,203	-20%	566,163	5%	594,471	5%	606,361	2%	618,488	2%	630,858	2%	643,475	2%	656,344	2%	669,471	2%	682,866	
24	County treasurer's fees	183,447	10%	268,194	46%	235,125	-12%	217,625	-7%	224,164	3%	226,410	1%	233,187	3%	235,519	1%	242,585	3%	245,010	1%	252,361	3%	254,884	
25	Public relations	36,453	10%	40,366	11%	54,030	34%	56,732	5%	59,568	5%	60,759	2%	61,975	2%	63,214	2%	64,478	2%	65,768	2%	67,083	2%	68,423	
26	Insurance	86,920	-13%	157,121	81%	163,406	4%	169,942	4%	176,740	4%	183,810	4%	191,162	4%	198,808	4%	206,760	4%	215,030	4%	223,631	4%	232,576	
27	Office supplies, postage, printing, misc.	109,311	22%	82,581	-24%	216,916	163%	223,220	3%	229,747	3%	234,342	2%	239,029	2%	243,810	2%	248,686	2%	253,660	2%	258,733	2%	263,907	
28	Information technology	393,961	0%	481,134	22%	590,272	23%	611,224	4%	633,051	4%	645,712	2%	658,627	2%	671,799	2%	685,235	2%	698,940	2%	712,919	2%	727,177	
29	Nesbitt	2,865	-27%	2,727	-5%	3,545	30%	3,616	2%	3,688	2%	3,762	2%	3,837	2%	3,914	2%	3,992	2%	4,072	2%	4,154	2%	4,237	
30	Chamberlain	14,000	56%	9,000	-36%	10,000	11%	10,000	0%	10,000	0%	10,000	0%	10,000	0%	10,000	0%	10,000	0%	10,000	0%	10,000	0%	10,000	
32	<b>TOTAL EXPENDITURES</b>	12,687,839	4%	12,860,611	1%	14,558,395	13%	14,961,873	3%	15,390,957	3%	15,733,173	2%	16,083,718	2%	16,453,892	2%	16,827,955	2%	17,208,331	2%	17,606,255	2%	18,012,046	
33	Transfer to Capital Project Fund	(2,872,329)		(2,460,000)		(2,410,000)		(1,660,000)		(1,160,000)		(1,260,000)		(1,160,000)		(1,260,000)		(1,260,000)		(1,700,000)		(1,760,000)		(2,110,000)	
34	Transfer in from Special Rev Fund																								
35	<b>Ending Fund balance</b>	3,595,950	-19%	2,507,145	-30%	3,417,286	36%	3,505,247	3%	4,152,649	18%	4,567,656	10%	5,232,197	15%	5,755,184	10%	6,337,282	10%	7,481,178	18%	7,735,954	3%	7,470,878	
36	<b>CAPITAL PROJECT FUND:</b>																								
37	Beginning Fund balance	9,313,563		4,082,748		5,802,360		2,996,992		2,520,847		3,460,578		3,826,196		3,967,850		3,712,592		4,130,212		3,070,970		3,235,428	
38	Total Projected Revenues	1,185,087		561,948		500,000		1,665,459		34,031		171,718		151,654		178,566		150,120		180,758		141,458		143,678	
39	Total Projected Expenditures	9,288,231		1,302,336		5,715,368		3,801,604		254,300		1,066,100		1,170,000		1,593,824		992,500		1,950,000		1,737,000		2,351,300	
40	COP Transaction	-		-		-		-		-		-		-		-		-		-		-		-	
41	Transfer in from General Fund	2,872,329		2,460,000		2,410,000		1,660,000		1,160,000		1,260,000		1,160,000		1,260,000		710,000		1,760,000		2,110,000			
42	<b>Ending Fund balance</b>	4,082,748	-56%	5,802,360	42%	2,996,992	-48%	2,520,847	-16%	3,460,578	37%	3,826,196	11%	3,967,850	4%	3,712,592	-6%	4,130,212	11%	3,070,970	-26%	3,235,428	5%	3,137,806	
49	<b>TOTAL COMBINED FUNDS</b>																								
50	Beginning Fund balance	13,766,743		7,678,698		8,309,505		6,414,278		6,026,094	-6%	7,613,227	26%	8,393,852	10%	9,200,047	10%	9,467,777		10,467,495		10,552,149		10,971,383	
51	Total Projected Revenues	15,888,025		14,793,754		18,378,536		18,375,293		17,232,389		17,579,899		18,069,912		18,315,446		18,820,173		19,242,985		19,764,489		20,000,648	
52	Total Projected Expenditures	21,976,070		14,162,947		20,273,763		18,763,477		15,645,257		16,799,273		17,263,718		18,047,716		17,820,455		19,158,331		19,345,255		20,363,346	
53	COP Transaction	-		-		-		-		-		-		-		-		-		-		-		-	
55	<b>ENDING COMBINED FUND BALANCE</b>	7,678,698	-44%	8,309,505	8%	6,414,278	-23%	6,026,094	-6%	7,613,227	26%	8,393,852	10%	9,200,047	10%	9,467,777	3%	10,467,495	11%	10,552,149	1%	10,971,383	4%	10,608,688	
56	Restrictions of FB-Tabor/Debt/Staff Funds	445,788		434,654		544,056		504,295		518,951		525,245		540,548		547,106		1,373,427		1,385,192		1,402,016		1,409,034	
57	Prepaid Estimates	-		400,000		420,000		441,000		463,050		486,203		510,513		536,038		562,840		590,982		620,531		651,558	
58	Unrestricted Combined Fund Balance:	7,232,910		7,474,851		5,450,222		5,080,799		6,631,226		7,382,404		8,148,987		8,384,632		8,531,227		8,575,975		8,948,836		8,548,093	
59	Unassigned GF Figure	2,747,082		2,072,491		2,873,230		3,000,952		3,633,697		4,042,410		4,691,649		5,208,078		5,774,180		6,906,311		7,144,263		6,872,165	
60	Noncommitted CAP Fund Balance (assigned - non l	1,948,874		3,798,874		398,025		403,121		1,153,121		1,303,121		953,121		1,053,121		1,103,121		(146,879)		(278,879)		(478,875)	
61																									
63	<b>Unrestricted General &amp; CAP FB % of GF exps</b>	37%		46%		22%		23%		31%		34%		35%		38%		41%		39%		39%		35%	
65	<b>Combined FB % of operating expenditures</b>	61%		65%		44%		40%		49%		53%		57%		58%		62%		61%		62%		59%	
66	<b>Materials as a % of operating budget</b>	24%		18%		19%		19%		20%		20%		20%		19%		19%		19%		19%		19%	
67	<b>Salaries &amp; benefits: % of op. budget</b>	49%		52%		54%		54%		54%															